PRAGMATICA

Management Consulting

VC INVEST

Financial model for investors in a Venture Capital Fund

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vc invest- inputs & assumptions

Working EXCEL version available to download (\$ 37) at: tradebit search: Venture Capital fund financial model

	Units		year1	year2	year3	year4	year5	year6	year7	year8
Revenues Assumptions										
Term of the fund										
Final Closing (within 6 months from the legal set-up of t	Yes/No	yes								
Duration of the Fund (8 to 10 years)	Years	10								
Extension of the Fund (1 or 2 years)	Years	2								
Accept Extension	Yes/No	No								
Duration Investment period	Years	4								
Extension of Investment period (1 or 2 years)	Years	1								
Accept Extension	Yes/No	No								
Committed Capital										
Committed Capital v core investors	Euro 000s	16.272								
Committed Cap by other investors	Euro 000s	5.288								
Total Come Capital	Euro 000s	21.560								
Initial D Awn	%	15,8%	15,8%							
Working excel	Euro 000s		2.571							
available to "Capital Calls")	%		38,80%	17,00%	17,00%	11,40%	0,0%	0,0%	0,0%	0,0%
download. "Capital Calls")	Euro 000s		9.201	3.665	3.665	2.458	-	-	-	-
See avobe downs	%		54,6%	71,6%	88,6%	100,0%	100,0%	100,0%	100,0%	100,0%
ndowns	Euro 000s		11.772	15.437	19.102	21.560	21.560	21.560	21.560	21.560
Capital Gains										
Gains										
Amount per investment average	Euro 000s	1.200								
# investments / year. (objective) companies	#		6.0	3.0	3,0	3.0				
# investments / year. (int number) companies	#		6,0	3,0	3,0	3,0		-		
Cumulative # of investments	#		6	9	12	15	15	15	15	15
Invested capital per year	Euro 000s		7.400	3,900	3.600	3.600	- 15	- 13	- 13	
Cumulative invested capital	Euro 000s		7.400	11.300	14.900	18.500	18.500	18.500	18.500	18.500
Invested capital per year/ Committed Capital	%		34,3%	18,1%	16,7%	16,7%	0,0%	0,0%	0,0%	0,0%
Cumulative invested capital/Committed Capital	%		34,3%	52,4%	69,1%	85,8%	85,8%	85,8%	85,8%	85,8%
Average IRR pare deal	%	15,0%	34,370	32,470	09,170	65,670	03,070	05,070	05,070	05,070
average term to deinvest per deal (3 to 5 years)	years	4								
Multiple on invested capital	X	1,75								
# of deals deinvested per year	#	1,75					2	7	3	3
Cumulative deals deinvested	#						2	9	12	15
Investments (companies) in portfolio	#		6	9	12	15	13	6	3	- 13
Cumulative Deinvestments/ deals in portfolio	%		0.0%	0,0%	0,0%	0,0%	13,3%	60,0%	80,0%	100,0%
Deinvested Capital per year (cost)	Euro 000s		0,070	0,070	0,070	- 0,070	2,600	8,700	3,600	3,600
Cumulative Deinvested Capital (cost)	Euro 000s						2.600	11.300	14.900	18.500
Invested Capital in portfolio (cost)	Euro 000s		7.400	11.300	14.900	18.500	15.900	7.200	3.600	10.500
Deinvested Capital per year (cost+gains)	Euro 000s		7.100	-		-	7.468	35,586	6.296	6.296
Cumulative Deinvested Capital (cost+gains)	Euro 000s		-	-	-	-	7.468	43,054	49.350	55.647
Gains/(Looses)	Euro 000s				-		4.868	26.886	2.696	2.696
Cumulative Gains/(Looses)	Euro 000s		-	-	-	-	4.868	31.754	34.450	37.147
Revenues Assumptions Cont'd										
Dividends										
	%	0.09/								
% on invested capital Dividends received	% Euro 000s	0,0%								
Dividends received	Edio ooos		-		-	-	-		-	

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	Units		year1	year2	year3	year4	year5	year6	year7	year8
Debtors	Euro 000s		-	-	-	-	-	-	-	
Total Capital Gains	Euro 000s		-	-	-	-	4.868	26.886	2.696	2.696
Revenues/(Expenses) Financial										
Cash return	%	0,0%								
Financial revenues	Euro 000s	0	(10)	-	-	-	-	-	-	-
average collection period Debtors	days Euro 000s	0								
Debtois	Euro ooos		-	-	-	-	-	-	-	-
Commissions & fees Assumptions										
Comisiones & fees										
Suscription fee										
% on total committed capital	%	0,5%								
Total fee	Euro 000s		108	-	-	-	-	-	-	
Management Fee										
% on Committed Capital	%	2,5%								
Months whithin Investment period Fees whithin Investment period	months Euro 000s		501	539	12 539	12 539	45	-	-	
Months out of Investment period	months		-	339	339	339	11	12	12	12
Fees out of Investment period	Euro 000s		-	-	-	-	394	289	135	45
Total Management fee in period	Euro 000s		501	539	539	539	439	289	135	45
Cumulative management fee	Euro 000s		501	1.040	1.579	2.118	2.558	2.846	2.981	3.026
Management Fee payments Cumulative payments Management fee	Euro 000s Euro 000s		501 501	539 1.040	539 1.579	539 2.118	439 2.558	289 2.846	135 2.981	45 3.026
	Euro ooos		501	1.040	1.379	2.116	2.336	2.840	2.981	3.020
Success Fee ("Carried Interest")										
IRR Objective	%	7,0% 1,31	-7.400	-3.900	-3.600	-3.600				
Multiple objective on invested capital Deinvested to reach IRR objective	x Euro 000s	1,31	-7.400	-3.900	-3.000	-3.000	22,451	16.013		_
(Invested)/Deinvested	Euro 000s						22.431	10.013		
Shareholder's IRR	%	20,0%								
Total Success fee payments	Euro 000s		-	-	-	-	-	3.915	1.259	1.259
Cumulative payments success fee	Euro 000s Euro 000s		-	-	-	-	-	3.915	5.174	6.433 6.433
Total success fee generated Cumulative generated success fee	Euro 000s Euro 000s				-	-	-	-		6.433
Cumulative generated success rec	Luio 0003									0.433
Other expenses Assumptions										
Transaction expenses % on invested capital per year	%	0,0%								
Investment realization expenses	Euro 000s	0,0 /0	_	_	_	_	_	_	_	_
Creditors	Euro 000s		-	-	-	-	-	-	-	-
% on deinvested capital per year	%	1,0%								
Deinvestment realization expenses Creditors	Euro 000s Euro 000s		-	-	-	-	75	356	63	63
Total transaction expenses	Euro 000s		-	-	-	-	75	356	63	63
Formation expenses	Euro 000s	25	25							
Total amount Depreciation (5 years)	Euro 000s	45	25 5	5	5	5	5		_	
Depreciation (D Jenis)	Lui 0 0 0 0 3		3	5	5	3	3			
Services & expenses prior to formation	Euro 000s		467							

vc invest- inputs & assumptions

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			1		2 -				-	0
	Units		year1	year2	year3	year4	year5	year6	year7	year8
Other Operating expenses										
RPI	%	3,0%								
Legal expenses	Euro 000s	18	17	19	19	20	20	21	21	22
Auditors	Euro 000s	1,5	9	14	19	25	22	10	5	3
Auditor expected increase	Euro 000s	,	1,5	1,5	1,6	1,6	1,7	1,7	1,8	1,8
Auditor Creditors	Euro 000s		-	-	_	-	-	_	-	_
# members of the board	#	7								
Remuneration/member/month	Euro 000s	0,150	12	13	13	14	14	15	15	15
Other / year	Euro 000s	0	-	-	-	-	-	-	-	-
TotalOther Operating expenses	Euro 000s		37	45	52	58	56	46	42	41
average payment period	days	0								
Creditors (except auditors and members of board)	Euro 000s		-	-	-	-	-	-	-	-
Taxes										
Corporation Tax rate	%	35,0%								
Tax exemption (capital gains)	%	99,0%								
Tax exemption (dividends)	%	100,0%								
Taxable Income	Euro 000s	100,070								
Cumulative looses befor taxes	Euro 000s		1.128	1.718	2.313	2.915	2.915	2.915	2.915	6.801
Tax carryback usable next year due to looses	Euro 000s		1.128	1.718	2.313	2.915	2.713	2.713	2.713	3.885
The treasury creditor	Euro ooos		1.126	1./16	2.313	2.913				3.883
•										
Increase /Decrease The Treasury	Euro 000s		-	-	-	-	-	-	-	-
Working Capital Assumptions										
Working Capital										
Debtors	Euro 000s			-	-	-	-	-	-	-
Creditors	Euro 000s		-	-	-	-	-	-	-	-
Working Capital	Euro 000s			-	-	-	-	-		-
Increase /Decrease Working Capital	Euro 000s		-	-	-	-	-	-	-	-
Dividends & Reserves Assumptions										
Dividends										
"Pay-out Ratio" Objective	%	100,0%								
Earnings	Euro 000s	100,070	_	_	_	_	4.293	26.195	2.457	_
10% Earnings	Euro 000s						429	2.620	246	
Cumulative Earnings	Euro 000s		-	_	=	_	429	3.049	3.294	3.294
20% Reserves	Euro 000s Euro 000s		2 254	3.087	3.820	4.312	3.792	2.052	1.332	3.294
			2.354				3.192	2.052		2 005
Looses	Euro 000s		1.128	589	596	602	(2.015)	-	-	3.885
Looses compensating	Euro 000s		1.128	589	596	602	(2.915)	-	-	3.885
Cumulative looses	Euro 000s		1.128	1.718	2.313	2.915	-	-	-	3.885
Legal Reserve	Euro 000s		(1.128)	(1.718)	(2.313)	(2.915)	429	2.052	1.332	(2.553)

vc invest- shareholder's IRR

Working EXCEL version available to download (\$ 37) at: search: Venture Capital fund financial model year 2 year 4 year 8 Units year 3 year 6 year 7 Shareholder's Cash Flow Euro 000s (11.772)(3.665)(3.665)(2.458)Sha Euro 000s 2.600 8.700 3.600 3.600 Copy & paste on your Div Euro 000s 948 24.572 3.177 navigator`s address bar Fur Euro 000s 507 Total Euro 000s (11.772) (3.665) (3.665) (2.458) 2.600 9.648 28.172 7.283 14,1% Shareholder's IRR

vc invest-P&L

Working EXCEL version available to download (\$ 37) at: tradebit

	Units	year 1	year 2	year 3	year 4	year 5	year 6	year 7	year 8
Revenues									
Gains from deinvestment operations Dividends (assets in portfolio)	Euro 000s Euro 000s	-	-	-	-	4.868	26.886	2.696	2.696
Total revenues	Euro 000s					4.868	26.886	2.696	2.696
% growth	%	-	-	-	-	4.000	452,3%	-90,0%	0,0%
Expenses									
Suscription fee	Euro 000s	(108)	_	-	-	-	_	_	-
Management Fee	Euro 000s	(501)	(539)	(539)	(539)	(439)	(289)	(135)	(45)
Success Fee ("Carried Interest")	Euro 000s	-	-	-	-	-	-	-	(6.433)
Transactions expenses	Euro 000s	-	_	_	-	(75)	(356)	(63)	(63)
Other Operating expenses	Euro 000s	(37)	(45)	(52)	(58)	(56)	(46)	(42)	(41)
Other expenses	Euro 000s	(467)	-	-	-	-	-	_	-
Cap. Losses	Euro 000s	-	-	-	-	-	-	-	-
Total expenses	Euro 000s	(1.113)	(584)	(591)	(597)	(570)	(691)	(240)	(6.582)
% on revenues	%	-	-	-	-	11,7%	2,6%	8,9%	244,1%
EBITDA	Euro 000s	(1.113)	(584)	(591)	(597)	4.298	26.195	2.457	(3.885)
% on revenues	%	-	-	-	-	88,3%	97,4%	91,1%	-144,1%
Depreciation	Euro 000s	(5)	(5)	(5)	(5)	(5)	-	-	-
EBIT	Euro 000s	(1.118)	(589)	(596)	(602)	4.293	26.195	2.457	(3.885)
% on revenues	%	-	-	-	-	88,2%	97,4%	91,1%	-144,1%
Financial revenues	Euro 000s	(10)	-	-	-	-	-	-	-
PRE-TAX INCOME	Euro 000s	(1.128)	(589)	(596)	(602)	4.293	26.195	2.457	(3.885)
% on revenues	%	-	-	-	-	88,2%	97,4%	91,1%	-144,1%
Taxes	Euro 000s	-	-	-	-	-	-	-	-
% effective Tax rate	%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
NET INCOME AFTER TAXES	Euro 000s	(1.128)	(589)	(596)	(602)	4.293	26.195	2.457	(3.885)
% on revenues	%	-	-	-	-	88,2%	97,4%	91,1%	-144,1%
Dividends (ordinary & extraordinary)	Euro 000s	-		-	-	(948)	(24.572)	(3.177)	-
Pay-out Ratio	%	0,0%	0,0%	0,0%	0,0%	22,1%	93,8%	129,3%	0,0%

vc invest- Cash Flow

	Units	year 1	year 2	year 3	year 4	year 5	year 6	year 7	year 8
Net Income after Taxes	Euro 000s	(1.128)	(589)	(596)	(602)	4.293	26.195	2.457	(3.885)
Depreciation	Euro 000s	5	(387)	5	5	4.2 <i>)</i> 3	20.175	2.437	(3.883)
Increase/Decrease The Treasury	Euro 000s	-	-	-	-	-	_	_	_
Increase/Decrease of Working Capital	Euro 000s	-	-	-	-	-	-	-	_
Operations Cash Flow	Euro 000s	(1.123)	(584)	(591)	(597)	4.298	26.195	2.457	(3.885)
INVESTMENTS	Euro 000s	(7.400)	(3.900)	(3.600)	(3.600)	-	-	-	-
DEINVESTMENTS	Euro 000s	-	-	-	-	2.600	8.700	3.600	3.600
Formation expenses	Euro 000s	(25)	-	-	-	-	-	-	-
Investments Cash Flow	Euro 000s	(7.425)	(3.900)	(3.600)	(3.600)	2.600	8.700	3.600	3.600
Cash Flow before Financial Activities		(8.548)	(4.484)	(4.191)	(4.197)	6.898	34.895	6.057	(285)
Success Fee Advance Payments	Euro 000s	-	-	-	-	-	(3.915)	(1.259)	5.174
Shared Capital Reduction	Euro 000s	-	-	-	-	(2.600)	(8.700)	(3.600)	(3.600)
Shared Capital Increase	Euro 000s	9.201	3.665	3.665	2.458	` -	_	-	-
Fund Liquidation	Euro 000s	-	-	-	-	-	-	-	(507)
Financial Activities Cash Flow	Euro 000s	9.201	3.665	3.665	2.458	(2.600)	(12.615)	(4.859)	1.067
ash Flow before Dividends	Euro 000s	653	(819)	(525)	(1.739)	4.298	22.280	1.197	782
payment of Dividends	Euro 000s	-	-	-	-	-	(948)	(24.572)	(3.177)
I W LOAGH	T. 000	0.551	2 224	2.404	1.070	140	4 420	25.850	2 205
Initial CASH	Euro 000s	2.571	3.224	2.404	1.879	140	4.438	25.770	2.395
CASH Increase /Reduction	Euro 000s	653	(819)	(525)	(1.739)	4.298	21.332	(23.375)	(2.395)
final CASH	Euro 000s	3.224	2.404	1.879	140	4.438	25.770	2.395	-

vc invest- Balance sheets

Units	opening b <u>alance shee</u> t	year 1	year 2	year 3	year 4	year 5	year 6	year 7	year 8
	-				5	-	-	-	
	-								
Euro 000s	-	7.420	11.315	14.910	18.505	15.900	7.200	3.600	
Euro 000s	2.571	3.224	2.404	1.879	140	4.438	25.770	2.395	
Euro 000s	-	-	-	-	-	-	3.915	5.174	
	-	-	-	-	-	-	-	-	
Euro 000s	2.571	3.224	2.404	1.879	140	4.438	29.685	7.569	
Euro 000s	2.571	10.644	13.719	16.789	18.645	20.338	36.885	11.169	
Furo 000s		_	_	_	_	948	24 572	3 177	
			_	_	_	740	24.372	5.177	
		_							
Euro 000s	-	-	-	-	-	-	-	-	
			-	-	-	948	24.572	3.177	
Euro 000s Euro 000s		_	-				24.572		
Euro 000s Euro 000s Euro 000s	2.571	11.772	15.437	19.102	21.560	948 18.960	10.260	3.177 6.660	
Euro 000s Euro 000s Euro 000s Euro 000s		11.772 (1.128)	15.437 (1.718)	19.102 (2.313)	21.560 (2.915)	948 18.960 429	10.260 2.052	3.177 6.660 1.332	
Euro 000s Euro 000s Euro 000s	2.571 2.571	11.772	15.437	19.102	21.560	948 18.960	10.260	3.177 6.660	
Euro 000s Euro 000s Euro 000s Euro 000s		11.772 (1.128)	15.437 (1.718)	19.102 (2.313)	21.560 (2.915)	948 18.960 429	10.260 2.052	3.177 6.660 1.332	
Euro 000s Euro 000s Euro 000s Euro 000s Euro 000s	2.571	11.772 (1.128) 10.644	15.437 (1.718) 13.719	19.102 (2.313) 16.789	21.560 (2.915) 18.645	18.960 429 19.389	10.260 2.052 12.312	3.177 6.660 1.332 7.992	
	Euro 000s	Units balance sheet	Units balance sheet year 1 Euro 000s - 20 Euro 000s - 7.400 Euro 000s - 7.420 Euro 000s - - Euro 000s - - Euro 000s - - Euro 000s 2.571 3.224 Euro 000s 2.571 10.644	Units balance sheet year 1 year 2 Euro 000s - 20 15 Euro 000s - 7.400 11.300 Euro 000s - 7.420 11.315 Euro 000s - - - Euro 000s - - - Euro 000s - - - Euro 000s 2.571 3.224 2.404 Euro 000s 2.571 10.644 13.719	Units balance sheet year 1 year 2 year 3 Euro 000s - 20 15 10 Euro 000s - 7.400 11.300 14.900 Euro 000s - 7.420 11.315 14.910 Euro 000s - - - - - Euro 000s - - - - - Euro 000s - - - - - Euro 000s 2.571 3.224 2.404 1.879 Euro 000s 2.571 10.644 13.719 16.789	Units balance sheet year 1 year 2 year 3 year 4 Euro 000s - 20 15 10 5 Euro 000s - 7.400 11.300 14.900 18.500 Euro 000s - 7.420 11.315 14.910 18.505 Euro 000s - - - - - - Euro 000s - - - - - - - - Euro 000s 2.571 3.224 2.404 1.879 140 Euro 000s 2.571 3.224 2.404 1.879 140 Euro 000s 2.571 10.644 13.719 16.789 18.645	Units balance sheet year 1 year 2 year 3 year 4 year 5 Euro 000s - 20 15 10 5 - Euro 000s - 7.400 11.300 14.900 18.500 15.900 Euro 000s - 7.420 11.315 14.910 18.505 15.900 Euro 000s - <td< td=""><td>Units balance sheet year 1 year 2 year 3 year 4 year 5 year 6 Euro 000s - 20 15 10 5 - - - Euro 000s - 7.400 11.300 14.900 18.500 15.900 7.200 Euro 000s - 7.420 11.315 14.910 18.505 15.900 7.200 Euro 000s - - - - - - - 3.915 Euro 000s -</td><td>Units balance sheet year 1 year 2 year 3 year 4 year 5 year 6 year 7 Euro 000s - 20 15 10 5 -</td></td<>	Units balance sheet year 1 year 2 year 3 year 4 year 5 year 6 Euro 000s - 20 15 10 5 - - - Euro 000s - 7.400 11.300 14.900 18.500 15.900 7.200 Euro 000s - 7.420 11.315 14.910 18.505 15.900 7.200 Euro 000s - - - - - - - 3.915 Euro 000s -	Units balance sheet year 1 year 2 year 3 year 4 year 5 year 6 year 7 Euro 000s - 20 15 10 5 -

Example of investment criteria to launch an scenario (I)

Stage of Development. Focus on expansion / development capital to finance the sustainable growth of the SMEs in the medium and long term. Exceptionally, investments in replacement capital, buyouts (LBOs, MBOs, MBIs), seed capital, and start-up capital will be considered. The last two will require the express authorization of Möbius Board of Directors to start any preliminary due diligence on the target company and, in any case, the total capital invested cannot represent more than 15% of the Fund's committed capital.

Target Size. Focus on investments from €1 million to approx. €6 million per transaction. Any other amount will require the express authorization of Board of Directors to start any preliminary due diligence on the target company. Nonetheless, we could

participate in larger transactions co-investing with other Drivate Equity firms, with our investors, or with strategic partners that provide value to

our portfolio companies.

Business Plan. Investment in comterm (3 to 5 years) and permital alongside the management

Valuation. The investment proconsiders that historical performa Fund's return objectives. Nonethe investing in undervalued situation

Management Team. strongly beliqualified, motivated and experien management plan to implement i objectives.

Working excel available to download.
See at inputs sheet

he business strategy in the long

es. Management company
It permits achievement of the
Deople involved rather than by

t success. We look for highly pany and the appropriate thieve business and financial

Holding Period. Realization of capital gams in approximately 4 years per transaction to allow the portion companies to benefit from our value-added services and our continuous support. In any case, the sale of our stake in our portfolio companies will be driven by return maximization.

Industry Sectors. Focus on certain preferred sectors with superior growth potential: industrial products and services, energy, leisure & sports, media & contents, healthcare, elderly services, and environment. However, investment opportunities in other sectors will be considered based on the individual merits of each project.

Diversification. The portfolio of companies will be comprised of a balanced number of investments in different sectors, avoiding excessive exposure to one in particular.

Example of investment criteria to launch an scenario (II)

Minority Protection. Supermajority vote required to adopt certain relevant decisions to protect our minority interests when necessary. Nonetheless, the fund does not intervene in the day-to-day business operations of our portfolio companies.

Representation. Proactive role in the Board of Directors of our portfolio companies to control and monitor their performance.

Securities. Investment in securities allowed by the existing regulation that facilitate the maximization of the Fund's returns. Mainly, equity or "participation loans".

Exit. Incorporate analysis of options for realizations of gains as an integral component of an investment thesis, and continually review

alternatives to take advantage of fay

Exclusivity. The management comprocess. In general, competitive expressly avoided.

Geographic focus. Focus companies if the fund is not the led diligence on the target company.

Leverage. Use debt in the capital sconditions.

Limited Number of Investments.

Business Plan and a proactive mon 2.4x-3.3x the capital invested in each

Working excel available to download.
See at inputs sheet

beginning of the investment gotiation capacity will be

ivestment.

nities in non-european o start any preliminary due

to adapt to unforeseen economic

l and monitor them successfully restment based on a reasonable approx. 4 years, this represents

In any case, all investments made by the Fund have to comply with the limitations and obligations contained in the articles 16 to 20 of the Spanish Law 1/1999, January 5th, regulating Private Equity funds and their management companies.

These investment limitations include, among others:

The obligation to invest at least 60% of the Fund's assets in companies that meet the investment criteria.

No more than 25% of the Fund's assets may be invested on a single company, and no more than 35% may be invested in companies belonging to the same business group.